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**From:** Chu, Rebecca [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=527CD5B5E9A465894BD6756BD3B291E-CHU, BECKY]  
**Sent:** 8/7/2020 2:29:30 PM  
**To:** Barger, Cindy [Barger.Cindy@epa.gov]  
**Subject:** RE: Pebble Project Briefing doc

Thank you, Cindy. We are talking with Andrew in a few minutes and then the letter will hopefully be on it's way to the broader group. May have some logistic questions on the briefings processes we could use your help with.

Also we're trying to figure out the best way to work through the Columbia River Operating System FEIS letter briefing process. Do you think R10 should be preparing a political briefing on that one as well?

Thanks!

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**From:** Barger, Cindy <Barger.Cindy@epa.gov>  
**Sent:** Friday, August 07, 2020 6:32 AM  
**To:** Chu, Rebecca <Chu.Rebecca@epa.gov>  
**Subject:** FW: Pebble Project Briefing doc

Forgot to include you. Also Rob and I haven't heard anything on any briefings but we'll keep you updated

*Cindy S. Barger*  
*Director, NEPA Compliance Division*  
*Office of Federal Activities*  
*U.S. Environmental Protection Agency*  
*Washington, DC*  
*Tel: 202-564-3169*  
**Cell:** Ex. 6 Personal Privacy (PP)

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**From:** Barger, Cindy  
**Sent:** Friday, August 7, 2020 9:31 AM  
**To:** Szelag, Matthew <Szelag.Matthew@epa.gov>  
**Cc:** Vaughan, Molly <Vaughan.Molly@epa.gov>  
**Subject:** RE: Pebble Project Briefing doc

Hi Matt – Marthea sent this draft version to Molly last night. We are still waiting for feedback from the OP IO on if they have any suggested changes to what we proposed. This is follows how we generally present info to Brittany. I'm hoping to get this squared away today. Unfortunately, Brittany and the OP IO have had a bunch of unexpected "fires" they've been dealing with this week that have made it difficult for them to get back to us. Let me see if I have anything more definitive by noon my time today.

Sorry for the delay.

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**From:** Szelag, Matthew <[Szelag.Matthew@epa.gov](mailto:Szelag.Matthew@epa.gov)>

**Sent:** Thursday, August 6, 2020 6:14 PM

**To:** Barger, Cindy <[Barger.Cindy@epa.gov](mailto:Barger.Cindy@epa.gov)>

**Subject:** RE: Pebble Project Briefing doc

Hi Cindy,

Any luck tracking down the briefing template yet? Thanks.

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**From:** Barger, Cindy <[Barger.Cindy@epa.gov](mailto:Barger.Cindy@epa.gov)>

**Sent:** Thursday, August 06, 2020 5:30 AM

**To:** Szelag, Matthew <[Szelag.Matthew@epa.gov](mailto:Szelag.Matthew@epa.gov)>; Nalven, Heidi <[Nalven.Heidi@epa.gov](mailto:Nalven.Heidi@epa.gov)>; Hough, Palmer <[Hough.Palmer@epa.gov](mailto:Hough.Palmer@epa.gov)>; Wehling, Carrie <[Wehling.Carrie@epa.gov](mailto:Wehling.Carrie@epa.gov)>; McGrath, Patricia <[mcgrath.patricia@epa.gov](mailto:mcgrath.patricia@epa.gov)>; Vaughan, Molly <[Vaughan.Molly@epa.gov](mailto:Vaughan.Molly@epa.gov)>; LaCroix, Matthew <[LaCroix.Matthew@epa.gov](mailto:LaCroix.Matthew@epa.gov)>; Steiner-Riley, Cara <[Steiner-Riley.Cara@epa.gov](mailto:Steiner-Riley.Cara@epa.gov)>; Hoppe, Allison <[hoppe.allison@epa.gov](mailto:hoppe.allison@epa.gov)>

**Cc:** Urban, Amanda <[urban.amanda@epa.gov](mailto:urban.amanda@epa.gov)>; Barnhart, Megan <[barnhart.megan@epa.gov](mailto:barnhart.megan@epa.gov)>; Soden, Caitlin <[Soden.Caitlin@epa.gov](mailto:Soden.Caitlin@epa.gov)>; Johnson, Patrick <[johnson.patrick@epa.gov](mailto:johnson.patrick@epa.gov)>; Marshall, Tom <[marshall.tom@epa.gov](mailto:marshall.tom@epa.gov)>; Rountree, Marthea <[Rountree.Marthea@epa.gov](mailto:Rountree.Marthea@epa.gov)>; Chu, Rebecca <[Chu.Rebecca@epa.gov](mailto:Chu.Rebecca@epa.gov)>; Jensen, Amy A. <[jensen.amy@epa.gov](mailto:jensen.amy@epa.gov)>; Brown, Leah <[Brown.Leah@epa.gov](mailto:Brown.Leah@epa.gov)>; Grandinetti, Cami <[Grandinetti.Cami@epa.gov](mailto:Grandinetti.Cami@epa.gov)>

**Subject:** RE: Pebble Project Briefing doc

Thanks Matt – We are coordinating with the OP IO on providing you a briefing template format that Brittany Bolen prefers and we hope to have that to share with folks later today to help with this.

Thanks!

Cindy

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**From:** Szelag, Matthew <[Szelag.Matthew@epa.gov](mailto:Szelag.Matthew@epa.gov)>

**Sent:** Wednesday, August 5, 2020 5:16 PM

**To:** Nalven, Heidi <[Nalven.Heidi@epa.gov](mailto:Nalven.Heidi@epa.gov)>; Hough, Palmer <[Hough.Palmer@epa.gov](mailto:Hough.Palmer@epa.gov)>; Wehling, Carrie <[Wehling.Carrie@epa.gov](mailto:Wehling.Carrie@epa.gov)>; McGrath, Patricia <[mcgrath.patricia@epa.gov](mailto:mcgrath.patricia@epa.gov)>; Vaughan, Molly <[Vaughan.Molly@epa.gov](mailto:Vaughan.Molly@epa.gov)>; LaCroix, Matthew <[LaCroix.Matthew@epa.gov](mailto:LaCroix.Matthew@epa.gov)>; Steiner-Riley, Cara <[Steiner-Riley.Cara@epa.gov](mailto:Steiner-Riley.Cara@epa.gov)>; Hoppe, Allison <[hoppe.allison@epa.gov](mailto:hoppe.allison@epa.gov)>

**Cc:** Urban, Amanda <[urban.amanda@epa.gov](mailto:urban.amanda@epa.gov)>; Barnhart, Megan <[barnhart.megan@epa.gov](mailto:barnhart.megan@epa.gov)>; Soden, Caitlin <[Soden.Caitlin@epa.gov](mailto:Soden.Caitlin@epa.gov)>; Johnson, Patrick <[johnson.patrick@epa.gov](mailto:johnson.patrick@epa.gov)>; Marshall, Tom <[marshall.tom@epa.gov](mailto:marshall.tom@epa.gov)>; Rountree, Marthea <[Rountree.Marthea@epa.gov](mailto:Rountree.Marthea@epa.gov)>; Barger, Cindy <[Barger.Cindy@epa.gov](mailto:Barger.Cindy@epa.gov)>; Chu, Rebecca <[Chu.Rebecca@epa.gov](mailto:Chu.Rebecca@epa.gov)>; Jensen, Amy A. <[jensen.amy@epa.gov](mailto:jensen.amy@epa.gov)>; Brown, Leah <[Brown.Leah@epa.gov](mailto:Brown.Leah@epa.gov)>; Grandinetti,

Cami <[Grandinetti.Cami@epa.gov](mailto:Grandinetti.Cami@epa.gov)>

**Subject:** RE: Pebble Project Briefing doc

Hi everyone,

In follow up to our career leader meeting today regarding the preparation of a briefing document for next week, I've started a draft [agenda](#) and the shell of a [briefing document](#) on SP taking into account the direction we received today.

Given the stage of the FEIS comment development, I think the earliest I can ask for revisions is **3:00pm pacific Friday, 8/7**. Patty/Molly, please let me know if that's possible on your end. In addition to NEPA, we need some updates on CWA 404, the state's permitting process and litigation. Please feel free to provide any suggestions on the overall format of the document as well.

I can turn around the document and send to the career leader group by COB 8/7 and see if they have any input on 8/10 prior to our briefing with the RA on 8/11. I am anticipating we can use the same briefing document on 8/13 for political leadership incorporating any updates we may receive in the meantime.

Thank you all for the assistance.

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**From:** Nalven, Heidi <[Nalven.Heidi@epa.gov](mailto:Nalven.Heidi@epa.gov)>

**Sent:** Tuesday, August 04, 2020 4:58 PM

**To:** Szelag, Matthew <[Szelag.Matthew@epa.gov](mailto:Szelag.Matthew@epa.gov)>; Hough, Palmer <[Hough.Palmer@epa.gov](mailto:Hough.Palmer@epa.gov)>; Wehling, Carrie <[Wehling.Carrie@epa.gov](mailto:Wehling.Carrie@epa.gov)>; McGrath, Patricia <[mcgrath.patricia@epa.gov](mailto:mcgrath.patricia@epa.gov)>; Vaughan, Molly <[Vaughan.Molly@epa.gov](mailto:Vaughan.Molly@epa.gov)>; LaCroix, Matthew <[LaCroix.Matthew@epa.gov](mailto:LaCroix.Matthew@epa.gov)>; Steiner-Riley, Cara <[Steiner-Riley.Cara@epa.gov](mailto:Steiner-Riley.Cara@epa.gov)>; Hoppe, Allison <[hoppe.allison@epa.gov](mailto:hoppe.allison@epa.gov)>

**Cc:** Urban, Amanda <[urban.amanda@epa.gov](mailto:urban.amanda@epa.gov)>; Barnhart, Megan <[barnhart.megan@epa.gov](mailto:barnhart.megan@epa.gov)>; Soden, Caitlin <[Soden.Caitlin@epa.gov](mailto:Soden.Caitlin@epa.gov)>; Johnson, Patrick <[johnson.patrick@epa.gov](mailto:johnson.patrick@epa.gov)>; Marshall, Tom <[marshall.tom@epa.gov](mailto:marshall.tom@epa.gov)>

**Subject:** RE: Pebble Project Briefing doc

Adding in Allison and Tom.

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**From:** Szelag, Matthew <[Szelag.Matthew@epa.gov](mailto:Szelag.Matthew@epa.gov)>

**Sent:** Tuesday, August 4, 2020 5:06 PM

**To:** Hough, Palmer <[Hough.Palmer@epa.gov](mailto:Hough.Palmer@epa.gov)>; Nalven, Heidi <[Nalven.Heidi@epa.gov](mailto:Nalven.Heidi@epa.gov)>; Wehling, Carrie <[Wehling.Carrie@epa.gov](mailto:Wehling.Carrie@epa.gov)>; McGrath, Patricia <[mcgrath.patricia@epa.gov](mailto:mcgrath.patricia@epa.gov)>; Vaughan, Molly <[Vaughan.Molly@epa.gov](mailto:Vaughan.Molly@epa.gov)>; LaCroix, Matthew <[LaCroix.Matthew@epa.gov](mailto:LaCroix.Matthew@epa.gov)>; Steiner-Riley, Cara <[Steiner-Riley.Cara@epa.gov](mailto:Steiner-Riley.Cara@epa.gov)>

**Cc:** Urban, Amanda <[urban.amanda@epa.gov](mailto:urban.amanda@epa.gov)>; Barnhart, Megan <[barnhart.megan@epa.gov](mailto:barnhart.megan@epa.gov)>; Soden, Caitlin <[Soden.Caitlin@epa.gov](mailto:Soden.Caitlin@epa.gov)>; Johnson, Patrick <[johnson.patrick@epa.gov](mailto:johnson.patrick@epa.gov)>

**Subject:** RE: Pebble Project Briefing doc

Thanks Palmer. I was just looking for the briefing document we prepared for the RA in March for the PFEIS. So, I think this attached version might also be helpful (but note that it is more NEPA-focused than the December 2019 briefing that you attached).

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**From:** Hough, Palmer <[Hough.Palmer@epa.gov](mailto:Hough.Palmer@epa.gov)>

**Sent:** Tuesday, August 04, 2020 12:58 PM

**To:** Szelag, Matthew <[Szelag.Matthew@epa.gov](mailto:Szelag.Matthew@epa.gov)>; Nalven, Heidi <[Nalven.Heidi@epa.gov](mailto:Nalven.Heidi@epa.gov)>; Wehling, Carrie <[Wehling.Carrie@epa.gov](mailto:Wehling.Carrie@epa.gov)>; McGrath, Patricia <[mcgrath.patricia@epa.gov](mailto:mcgrath.patricia@epa.gov)>; Vaughan, Molly <[Vaughan.Molly@epa.gov](mailto:Vaughan.Molly@epa.gov)>; LaCroix, Matthew <[LaCroix.Matthew@epa.gov](mailto:LaCroix.Matthew@epa.gov)>; Steiner-Riley, Cara <[Steiner-Riley.Cara@epa.gov](mailto:Steiner-Riley.Cara@epa.gov)>

**Cc:** Urban, Amanda <[urban.amanda@epa.gov](mailto:urban.amanda@epa.gov)>; Barnhart, Megan <[barnhart.megan@epa.gov](mailto:barnhart.megan@epa.gov)>; Soden, Caitlin <[Soden.Caitlin@epa.gov](mailto:Soden.Caitlin@epa.gov)>; Johnson, Patrick <[johnson.patrick@epa.gov](mailto:johnson.patrick@epa.gov)>

**Subject:** Pebble Project Briefing doc

Folks

On today's call we discussed if we need to prepare a briefing doc for senior leaders and if so what the format/content should be.

Attached, is the briefing doc that we used a number of times in the recent past for this project. The attached version is dated 12-16-19 and was used to support a 12-18-19 senior leaders briefing organized by Chris Hladick. I think this is the most recent version of this doc.

It would be fairly easy to update this doc. Also, once the draft FEIS letter has been compiled, Appendix A could be revised to reflect outstanding comments on the FEIS by issue category. Appendix C can be dropped, not sure about Appendix B.

Thoughts?

-Palmer